Thailand: Moving Forward



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Deputy Secretary General
Thailand Board of Investment
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Auckland, New Zealand





Thailand at a Glance







Economic Projection for 2015

(0/ X/-X/)	2014	Projection
(% YoY)	2014	2015
GDP Growth (CVM, %)	0.9	3.0-4.0
Export volume of goods & services (%)	0.0	3.7
Export value of goods (Bil. USD)	224.8	225.2
Import volume of goods & services (%)	-5.4	3.4
Import value of goods (Bil. USD)	200.2	198.6
Trade balance (Bil. USD)	24.6	26.6
Current account to GDP (%)	3.3	3.9
Inflation (%) - CPI	1.9	(-0.3)-0.7
Unemployment (% pop.)*	0.8	0.7 - 0.9





FDI Inflows, by region and economy, 2009-2014 (Million of dollars)

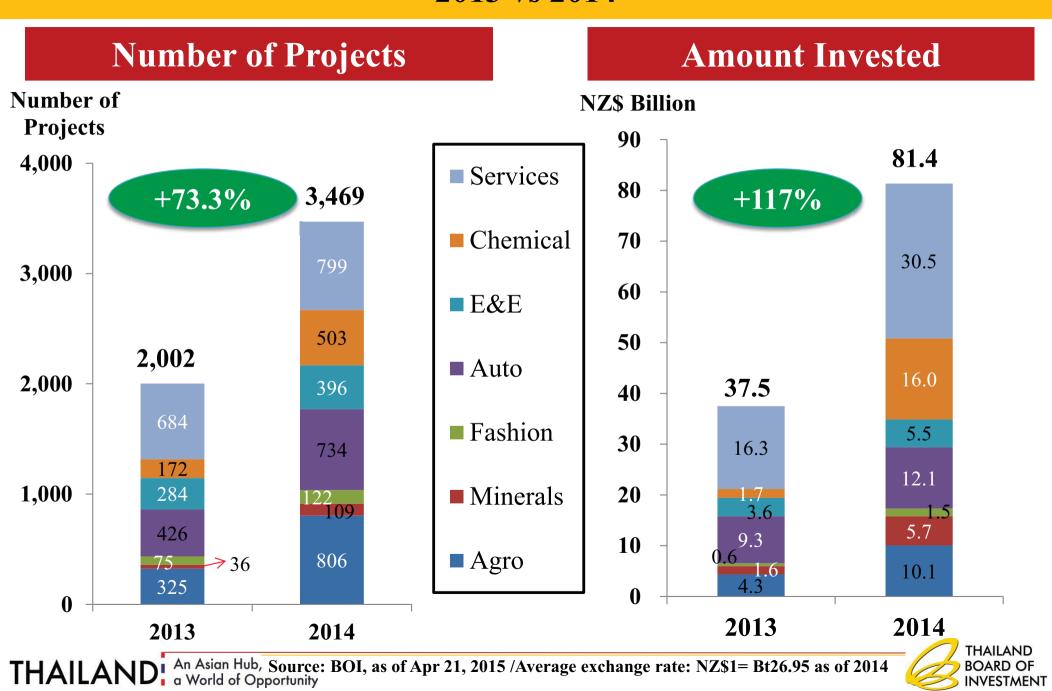
	FDI Inflows					
Region/country	2009	2010	2011	2012	2013	2014
South-East Asia	46,134	105,151	93,535	108,135	126,087	132,867
Brunei	370	481	691	865	776	568
Cambodia	928	1,342	1,372	1,835	1,872	1,730
Indonesia	4,877	13,771	19,241	19,138	18,817	22,580
Lao	190	279	301	294	427	721
Malaysia	1,453	9,060	12,198	9,239	12,115	10,799
Philippines	1,963	1,298	1,852	2,033	3,737	6,201
Singapore	23,821	55,076	48,002	56,659	64,793	67,523
Thailand	4,854	9,147	1,195	9,168	14,016	12,566
Vietnam	7,600	8,000	7,519	8,368	8,900	9,200

Source: World Investment Report 2015, UNCTAD



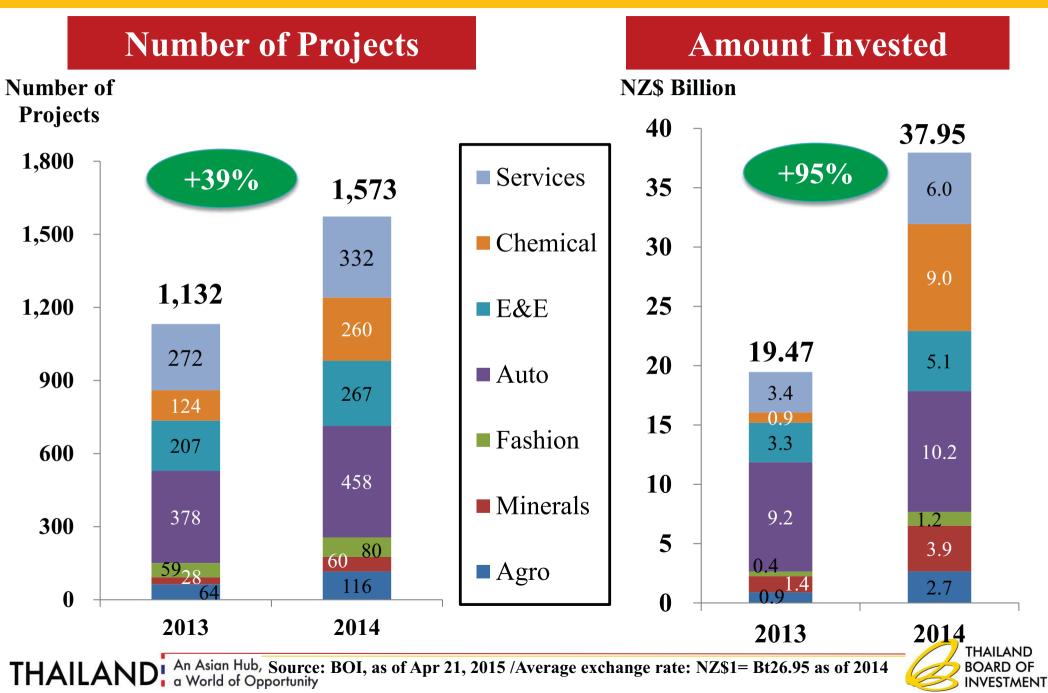


Comparison of All Net Applications for Investment Promotion 2013 vs 2014



Comparison of Net Foreign Applications for Investment

2013 vs 2014



Thailand in the Global Perspective

Thailand is Highly Ranked



UNCTAD Ranks Thailand 8th as a top prospective host economy 2013-2015



World Bank Ranks Thailand among the easiest places to do Business in Asia and 26th in the World (3rd in ASEAN)

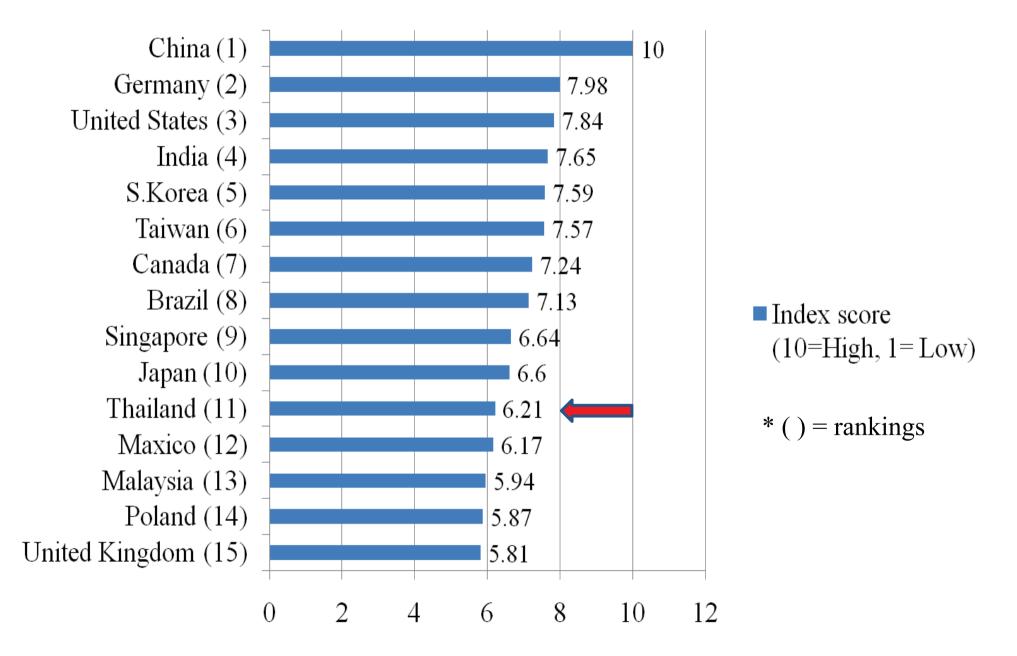
Country	Rank
China	1
USA	2
Indonesia	3
India	4
Brazil	5
Germany	6
United Kingdom	7
Thailand	8
Vietnam	9
Russian Federation	10

2015		2015	
1	Singapore	18	Malaysia
2	New Zealand	26	Thailand
3	Hong Kong	29	Japan
4	Denmark	78	Vietnam
5	Korea, Rep.	90	China
6	Norway	95	Philippines
7	United States	101	Brunei
8	United Kingdom	114	Indonesia
9	Finland	135	Cambodia
10	Australia	142	India





2013 Global Manufacturing Competitiveness Index





Thailand as a regional trading and value creation hub.....





Thailand as the ASEAN Hub







Thailand: the Crossroads of ASEAN

10 Countries, One Single Market in 2015

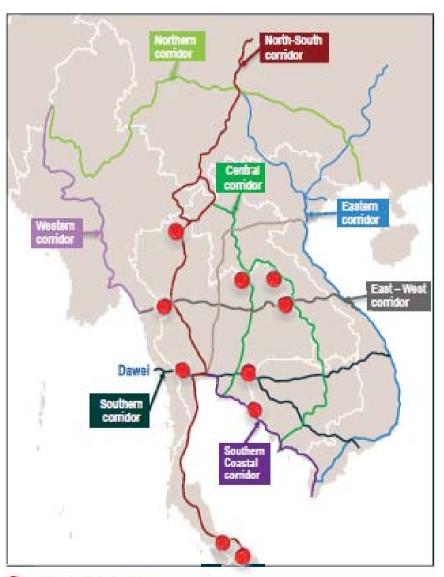


GDP	US\$ 2.4 trillion (2013)
Population	616 million
Foreign Direct Investment	US\$122 billion (2013)
GDP Growth	4.9% (2011) 5.8% (2012) 5.2% (2013) 4.9% (2014)

ASEAN's GDP to double to US\$4.7 trillion in 2020



Thailand's SEZ will be complementary with the development of Dawei SEZ



Target SEZ in Thailand

10 target areas under the 1st and 2nd phase SEZ development are located along the GMS Economic Corridors Factors for determining target areas:

- Potential and Competitiveness
- Opportunities
- Infrastructure availability
- Production factors in areas
- Border trade value
- Development policies of the neighboring countries
- Problems/Constraints

Target SEZ in Thailand

Source: NESDB

Expanding Regional Integration

AEC

(ASEAN Economic Community)

616 million population

(9% of world population)

GDP: US\$ 2.5 trillion (2% of world's GDP)

FLAGSHIP OF ASEAN

- Emerging regional architecture
- A new generation FTA
- A high ambition agreement

RCEP

(Regional Comprehensive Economic Partnership)

(ASEAN + China, Japan, Korea, India, Australia & NZ)

3.3 billion population

(50% of world population)

GDP: US\$17.1 trillion (27% of world's GDP)

THE BIGGEST FTA

- Market size (16 countries)
- Regional supply chain
- FDI (intra-extra region)

Source: RCEP Seminar by DTN as of April 30, 2013

New Transportation Development Strategies (2015 – 2022): 5 Key Programs

The new transportation development strategies (2015-2022) consists of 5 key programs, aiming to reduce cost of logistics and transportation, which in turn improve the competitiveness of the economy.

New transportation development strategies 2015-2022

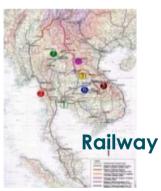
1. Inter-city rail network

2. Capacity
enhancement for
highway network to
link with key areas in
the country and with
neighboring countries

3. Public transportation network development plan for Bangkok Metropolitan Region

4. Air transport capacity enhancement

5. Maritime transport development



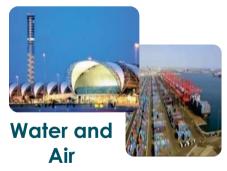
- Upgrade rail infrastructure and overall system
- Build double-track ir 6 main rails with their extension to respective borders



- Develop 4 lane-road networks linking Thailand's key economic regions and borders areas
- Construct new motor ways
- Develop facilities along the main roads such as container yards



- Extend mass transit railway system in Bangkok and vicinity
- Improve quality of service and safety of mass transit bus as well as to enhance its environment standard



- Improve seaport on both
 Thai gulf and Andaman sea
- Enhance capacity of airports to be the regional center of air transportation
- Establish the aviation industrial estates

Source: NESDB as of August, 2014

Measures to Support International Headquarters & International Trading Centers





International Headquarters (IHQ)-Eligibility

A juristic person incorporated in Thailand providing the following services to IHQ's foreign branch offices or associated enterprises

Org. admin. and mgt. & business planning and business coordination

Sourcing of raw materials and parts







Human resource management, and training

R&D





Financial advisory services

Technical support



Economic and investment analysis and research

Marketing and sales promotion



Credit mgt. and control

Other services as in Notification of the Director General of Revenue Department

International trading

International Headquarters (IHQ)-Incentives

Revenue Department incentives:

- Corporate Income Tax (NP = Net profits, AE = associated enterprises)
- exemption for income from services provided to foreign branches or AE;
- 10% for income derived from its branches or AE in Thailand
- exemption of NP from revenue from purchase and sale of goods to its foreign branches or AE and such goods are not imported to TH (OUT-OUT)
- <u>Personal Income Tax</u> at the rate of 15% for expatriates in specialist or executive level working in IHQ.
- <u>Specific Business Tax</u> exemption on loan taken out by IHQ to relend to its branches or AE in TH and abroad.
- Withholding Tax exemption on interest received from its branches or AE in TH and abroad for loans granted in accordance with BOI regulations.

International Trading Centers (ITC) - Incentives

A juristic person which incorporated in Thailand that purchases and sells goods, raw materials and parts or provides international trading related services to juristic companies incorporated overseas. International trading related services include:



Sourcing of goods

Transportation of goods



Warehousing and inventory services

Insurance on goods



Packaging activities

Advisory, Technical and Training services about trading



Other services as in Notification of the Director General of Revenue Department



Conditions to apply for privileges offered by the BOI:

- The paid-up registered capital must not be less than 10 million baht.
- Have total ITC business spending of at least 15 million baht per year in Thailand

International Trading Centers (ITC)

Revenue Department incentives:

Corporate Income Tax

• CIT exemption of net profits from revenue from purchase and sale of goods to its foreign branches or associated enterprises and such goods are not imported to Thailand (OUT-OUT), including revenue from marketing and logistics abroad.

<u>Personal Income Tax</u> at the rate of 15% for expatriates in specialist or executive level working in ITC.

International Trading Centers (ITC)

BOI incentives:

- Majority or total foreign ownership
- Permission to bring into the Kingdom skilled workers and experts to work in investment promoted activities.
- Permission to own land
- Repatriation of foreign currency
- Exemption of import duty on machinery

Thailand's Investment Promotion Policy: Enabling Prosperity and Value Creation

BOI's Liberal Investment Regime & Attractive Investment Incentives

Policy

100% foreign ownership

No local content requirements

No export requirements

No restriction on foreign currency

Tax

Import duty exemptions/ reductions

Corporate Income Tax/ Exemption for 3 to 8 years

50% reduction of corporate income tax for up to 5 years

Double deduction on utility costs

Deductions for qualifying infrastructure costs

Non-Tax

Land ownership rights

Work permit & visa facilitation





How Investment Incentives Are Granted







- Exemption of import duties on machinery
- 0-8 years of corporate income tax exemption

Merit-based Incentives

- 1. Competitiveness Enhancement
- 2. Decentralization
- 3. Industrial Area Development

Grant additional incentives to encourage more investment/expenditures that benefit the country or overall industry

Key Principles in Designing the List of Activities Eligible for Incentives

- Level of technology
- Value creation
- Role in the supply chain
- Enhancing infrastructure
- Supporting government policy objectives e.g. digital economy, creative industries

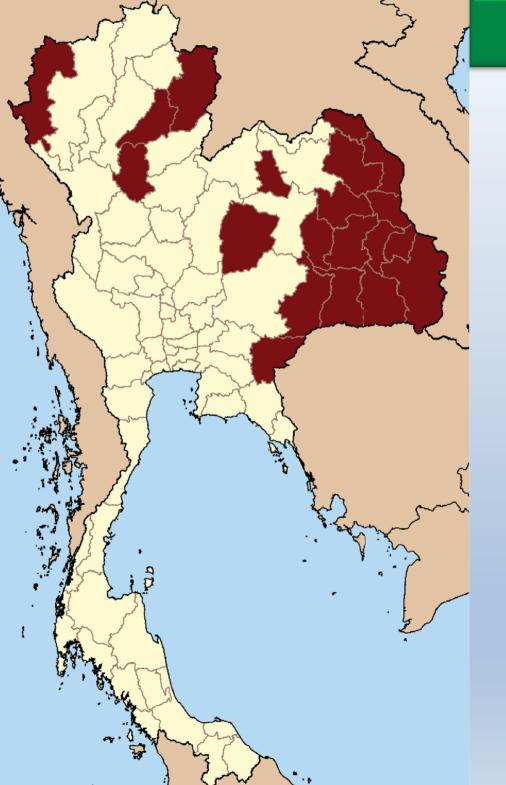
Very specific and more focused list of activities

Merit-based Incentives (1/5)

Merit on Competitiveness Enhancement

Additional CIT exemption will be granted in case of investment/expenditure in

- 1. R&D: in-house, outsourced in Thailand or joint R&D with overseas institutions
- 2. Donations to Technology and Human Resources Development Fund, and support to educational institutes, specialized training centers, R&D institutes or governmental agencies in S&T field
- 3. IP acquisition/licensing fees for commercializing technology developed in Thailand
- 4. Advanced technology training
- 5. Development of local suppliers with at least 51% Thai shareholding (advanced technology training or/and technical assistance)
- 6. Product & packaging Design: in-house or outsourced in Thailand, as approved by the Board



Merit-based Incentives (3/5)

The 20 Poorest Provinces

(Kalasin, Chaiyaphum,
Nakhon Phanom, Nan, Bueng
Kan, Buri Ram, Phrae, Maha
Sarakham, Mukdahan, Mae
Hong Son, Yasothon, Roi Et,
Si Sa Ket, Sakhon Nakhon, Sa
Kaew, Sukhothai, Surin, Nong
Bua Lamphu, Ubon Ratchatani
and Amnatcharoen)

Merits on Decentralization

Merit-based Incentives (5/5)

Merit on Industrial Area Development

- Projects located in industrial estates or promoted industrial zones are granted 1 additional year of corporate income tax exemption.
- There are over 60 industrial estates/parks in Thailand.

Measures to Promote Productivity (effective since September 19, 2014)

1. Investment in machinery replacement for

- Energy conservation
- Use of renewable energy
- Reduction of environmental impacts
- Improvement of production efficiency i.e. automation
- R&D activities or engineering designs

2. Benefits:

- Exemption of import duty on machinery
- Corporate income tax exemption for 3 years on 50 percent of the investment



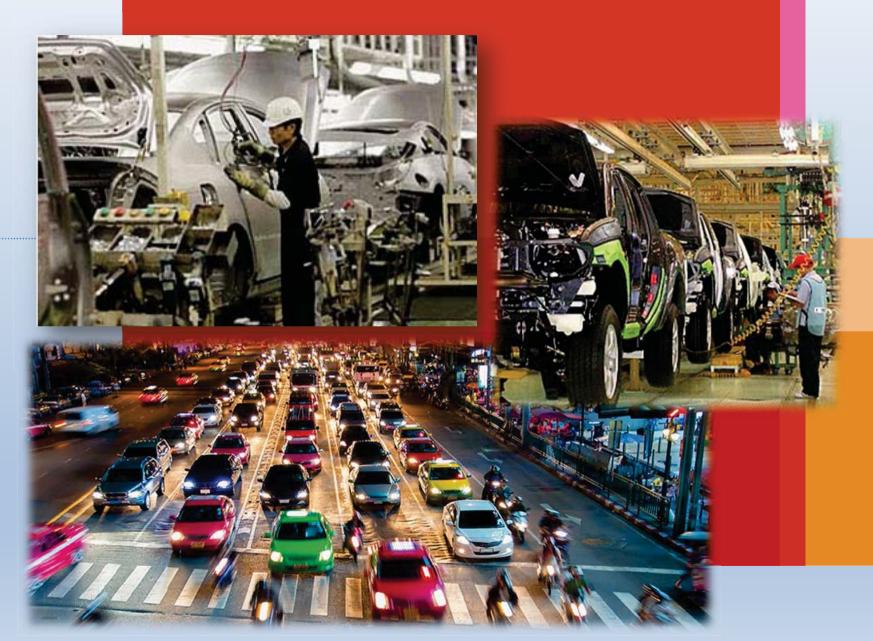


Investment Opportunities

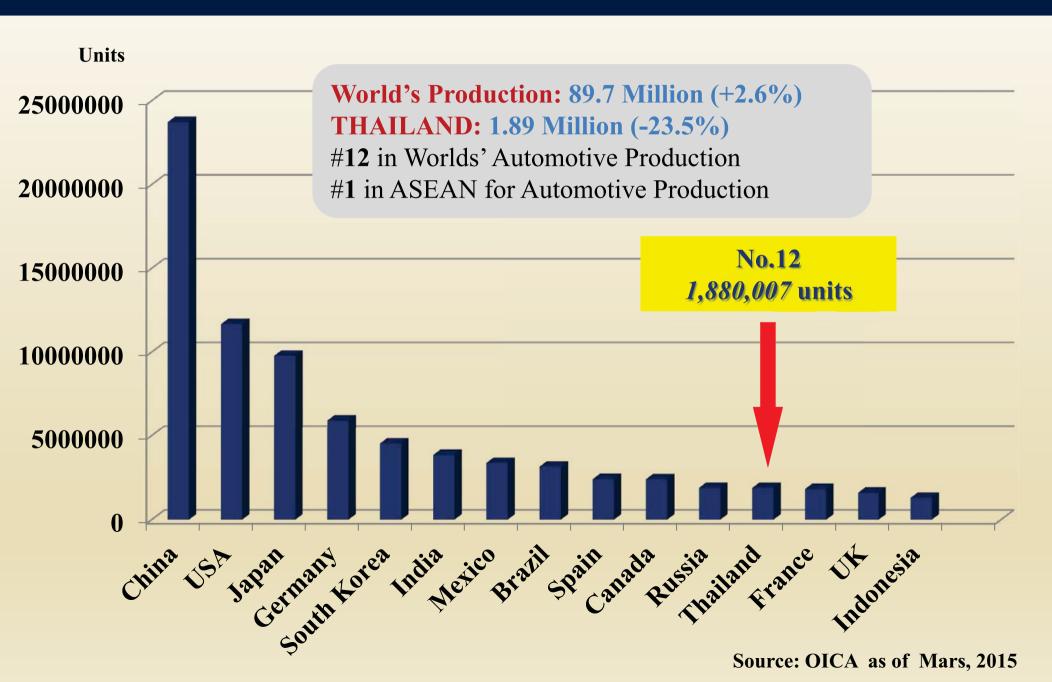




Thailand's Automotive Industry Current Situation and Trends



Thailand Ranked #12 2014 Automobile Production



Thai Automotive Cluster and Supply Chain Structure

SUPPORTING INDUSTRY

MACHINERY, EQUIPMENT&DEVICE, MOLD & DIE, JIG & FIXTURE

Passenger &
Pick-up
(18 companies,
23 factories)

Motorcycle (8 companies, 8 factories)

Vehicle Parts (386 companies)

Vehicle & Motorcycle Parts (122 companies)

Motorcycle Parts (201 companies)

Engines ,Drivetrains, Steering, Suspension, Brake Wheel, Tire, Bodyworks, Interiors, Electronics and Elec Systems

Tier 1

SME

(1,700 companies)

Stamping, plastics, rubber, machining, casting, forging, function, electrical, trimming

Tier 2 & 3

Parts Manufacturers 450,000 persons

Supporting Industries 100,000 persons

Service Industry

- Distribution (W/H)
- Finance
- Testing
- Consulting
- Logistic
- Banking/Leasing

Manufacturer

*Vehicles
100,000 persons
•Dealer,
•Service center
200,000 persons

Upstream Industry

Steel, Plastic, Rubber, Electronics, Glass,

Textile, Leather, Chemical, Oil, Coating and Gulvanize

Associations / Institutes

Universities / Technical Colleges

Government

Policy & Supporting Body

Top 100 Global Suppliers Active in Thailand's Automotive Industry

Japanese Global Suppliers

- 2. Denso
- 4. Aisin Seiki
- 13. Yazaki
- 15. Sumitomo
- 16. Toyota Boshoku
- 18. Calsonic Kansei
- **19. JTEKT**
- 20. Hitachi
- 28. Toyoda Gosei
- 33. NTN
- 34. NSK
- 35. Mitsubishi
- 39. NHK Spring
- 40. Koito
- 41. TS Tech
- 43. Takata

- 46. Bridgestone
- 49. Tokai Rika
- 57. Showa
- 61. Mitsuba
- 66. Asahi Glass
- 72. Stanley
- 74. Akebono Brake
- 82. Sanden
- 84. F-Tech
- 92. Alpine
- 94. Pioneer
- 98. Omron

28/29 Companies

Other Global Suppliers

- 1. Robert Bosch
- 3. Continental
- 6. Faurecia
- 7. Johnson Control
- 8. ZF
- 11. TRW
- 12. Delphi
- 14. Lear
- 17. BASF
- 21. Valeo
- 22. Visteon
- 23. Autoliv
- 25. Mahle
- 27. Dana
- 31. BorgWarner
- 36. Teneco
- 44. Federal-Mogul
- 47. Michelin

50. GKN Driveline

- 52. Goodyear
- 56. Grupo Antolin
- 58. Bayer
- 59. TI Automotive
- 65. DraexImaier
- 67. American Axle
- 73. Rieter Auto.
- 84. F-Tech
- 86. Hayes Lammerz
- 93. 3M

29/71 Companies





Thailand's Food Industry

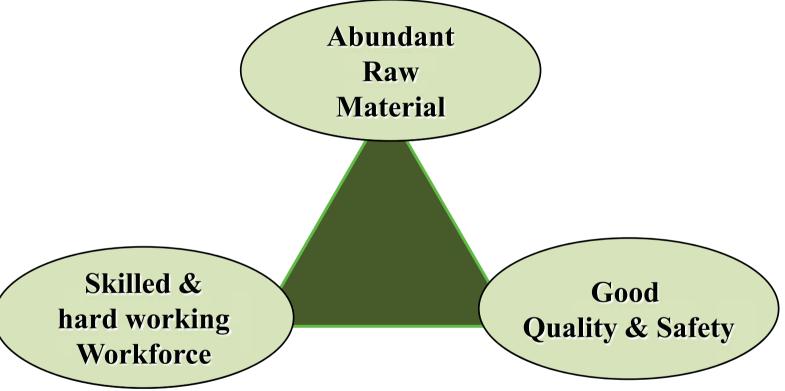






Strengths of Thai Food Industry

> 80% of raw materials used by the food industry are locally sourced at low prices



Size of workforce now > 38.3 million

GMP and International Standard
Good Manufacturing Practices is a
mandatory measure for 54 types of food
products

Source: Thailand Food Industry Outlook, Commercial Section, Royal Danish Embassy, Mar 2011





Opportunities in Machinery

• Thailand continues to industrialize, but is dependent on foreign industrial machinery for immediate future.

- High demand for:
 - Agro-machinery
 - Alternative energy/energy conservation machinery
 - Textile machinery
 - Automotive machinery
 - Mould & Die Industry









Specific Industrial Machinery Needed:

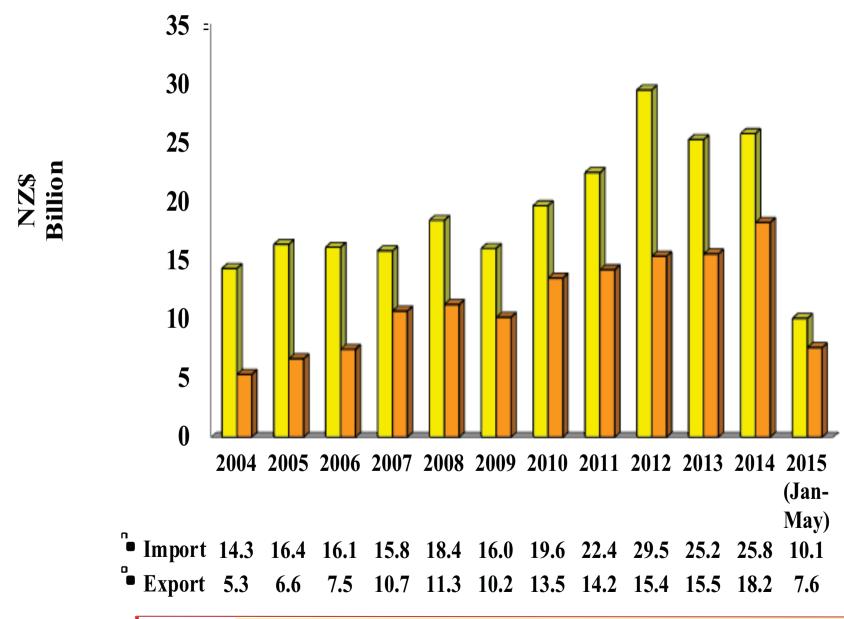
- Turning machines
- Drilling machines
- Milling machines
- Grinding machines
- Machine Centers
- Gear Cutting & Finishing Machines

- Die Sinking EDMS
- Wire Cut EDMs
- Laser Beam Machines
- Plasma Arc Cutting Machines
- Electron Beam Machines
- Broaching Machines





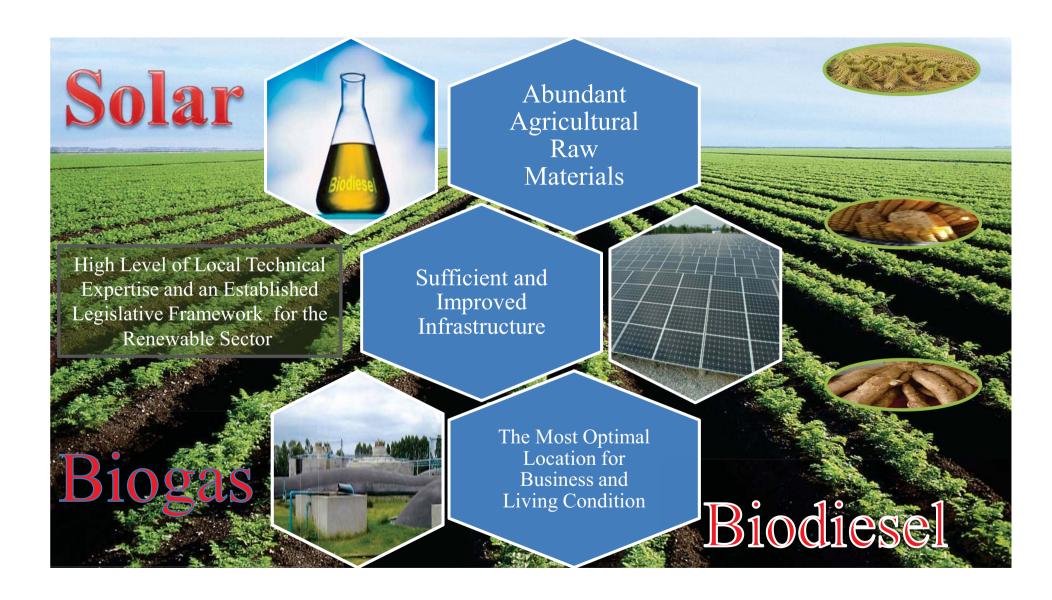
Machinery and Parts: Imports and Exports, 2004 – 2015 (Jan-May)





THAILAND: An Asian Hub, a World of Opportunity Source: MOC, as of Jul 17, 2015 Exchange rate: NZ\$1 = Bt26.95 in 2014

Growing Opportunities: Renewable & Alternative Energy



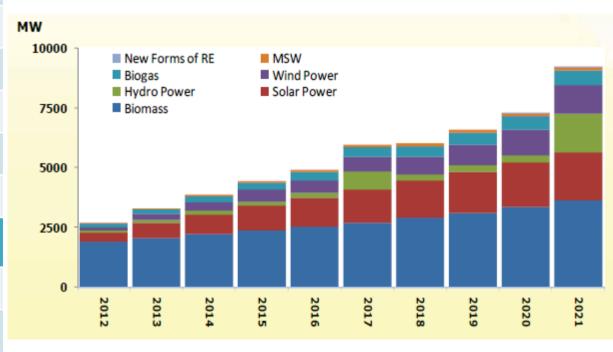




Alternative Energy Development Plan (AEDP) 2012-2021

AEDP 2012-2021, targeting to replace 25% of total fossil-fuel consumption with RE at the end of 2021.

Renewable Energy (13,924 MW)	
Solar power	3,000 MW
Wind power	1,800 MW
Hydro power	324 MW
MSW	400 MW
Biomass	4,800 MW
Biogas	3,600 MW
New forms of RE (3 MW)	
Geothermal energy	1 MW
Wave and Tides	2 MW



Source: Ministry of Energy, as of Aug 19, 2013





Thailand ICT Sector

Internet Users: 26.15 million, a 39.0% penetration rate (2014)

Internet Broadband 5.49 million users penetration 27.36% per household

[NBTC, Jan 2015]

Fixed Line subscriber 5.69 million users

Metropolitan 2.97 million users

Provincial Area 2.72 million users [NBTC, Jan 2015]

Source: IMC Institute 2014 and National Broadcasting and Telecommunications Commission (NBTC) as of June 24, 2014





Thailand's Strengths (Outsiders Points of View)

Strength

- Adaptable workers
- Culture/Open Society
- Location Advantage
- Multimedia and Creativity
- Reasonable infrastructure inside the country
- Reasonably inexpensive to conduct business from
- Pro-business environment

Opportunities

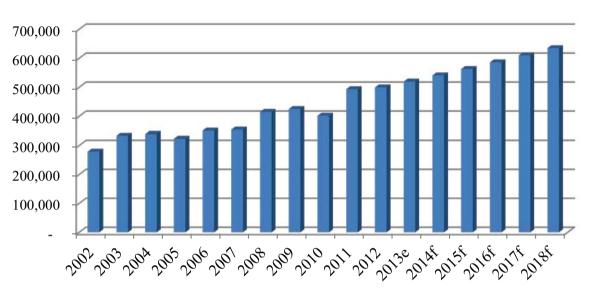
- Strong government support
- Strong regional and global alliances
- Large untapped regional market potential
- Aggregate ICT Talent from Indochina for scale
- Attraction of global talent to live in Thailand
- Government work / mega projects
- Animation
- Mobile applications
- Growing Tech/IT Startup community

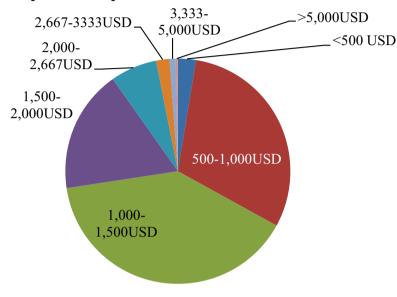
Source: Software Park as of 2014

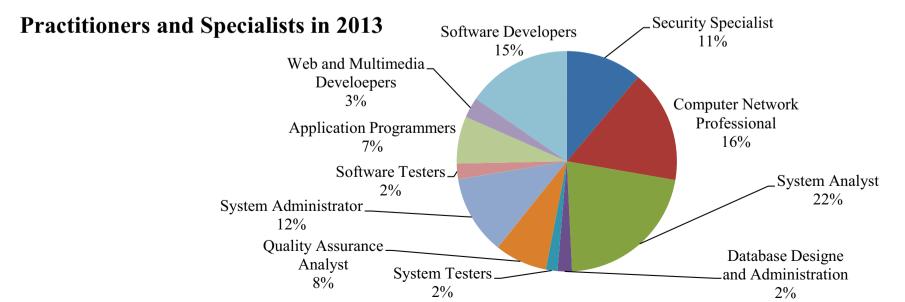
ICT Professional

ICT Professional

Monthly Salary







Source: Software Park as of 2014

Investment Opportunities

- Enterprise Software
- Animation and computer-generated imagery
- Web-based applications and interactive applications
- Entertainment software for mobile platforms, online games or Windows-based games
- Multimedia video conferencing applications
- E-learning content via broadband or multimedia
- Embedded software



Attractive Investment Incentives

Software

- Embedded software
- Enterprise software and/or digital content
- E-Commerce
- Software Parks
 - Projects must have high-speed fiber optic main communications systems throughout the area.
 - The main telecommunications system must have a highspeed cable from the software park to domestic and international telecommunication centers.
 - Continuous back-up of electricity supply must be installed.
 - The total area must not be less than 5,000 square meters.
- Data center
- Cloud service





For Further Information

- Thailand Board of Investment (BOI): www.boi.go.th
- The Software Industry Promotion Agency (SIPA): www.sipa.or.th
- The Ministry of Information and Communication Technology (MICT): www.mict.go.th
- Software Park Thailand: www.swpark.or.th
- National Electronics and Computer Technology Center (NECTEC): www.nectec.or.th
- Office of Computer Clustering Promotion (CCP): www.ccp.or.th
- The Association of Thai ICT Industry (ATCI): www.atci.or.th
- The Association of Thai Software Industry (ATSI): www.atsi.or.th
- Thailand Software Process Improvement Network (Thailand SPIN) : www.thailandspin.com
- Thailand Knowledge Park (TK Park): www.tkpark.or.th





BOI SERVICES



BOI SUPPORT SERVICES



Investment Matchmaking Program

1-Stop for visas & work permits: work permits in 3 hours

Subcontracting Development Program by BUILD Unit

ASEAN Supporting Industry Database

Interaction with other govt. agencies on behalf of investors

Country desks

Overseas offices





One Start One Stop Investment Center





18th Floor, Chamchuri Square Building

319 Phayathai Road, Pathumwan

Domestic Call: 0 2209 1100, Inter. Call: (66 2) 209 1100

Email: osos@boi.go.th

One Start One-Stop Investment Center (OSOS)

Facilitate business negotiation

Easing & speeding procedures for new investors to start up a business



OSOS

Consolidating staff from numerous investment-related agencies

Visa & Work permit renewal across the hall



Assist investors with various applications

- Register a company
- Obtain investment promotion privileges
- Obtain a foreign business license
- Complete an EIA report
- Permission to use land for industrial operations
- Utilities, etc.

BUILD Activities

ASID

Seminar

Sourcing Program

(sourcing@boi.go.th)



Vendors meet customers Marketplace

Business Matching









ASEAN Supporting Industry Database (ASID)

- Information and profiles of companies in supporting industries and manufacturers of parts and components in 10 ASEAN countries
- ASID can be easily accessed via the internet at <u>www.asidnet.org</u>
- Contact: BOI Unit for Industrial Linkage Development (BUILD)

Email: build@boi.go.th

Tel: +66 553 8111 ext. 7





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Wirat Tatsaringkansakul Director



