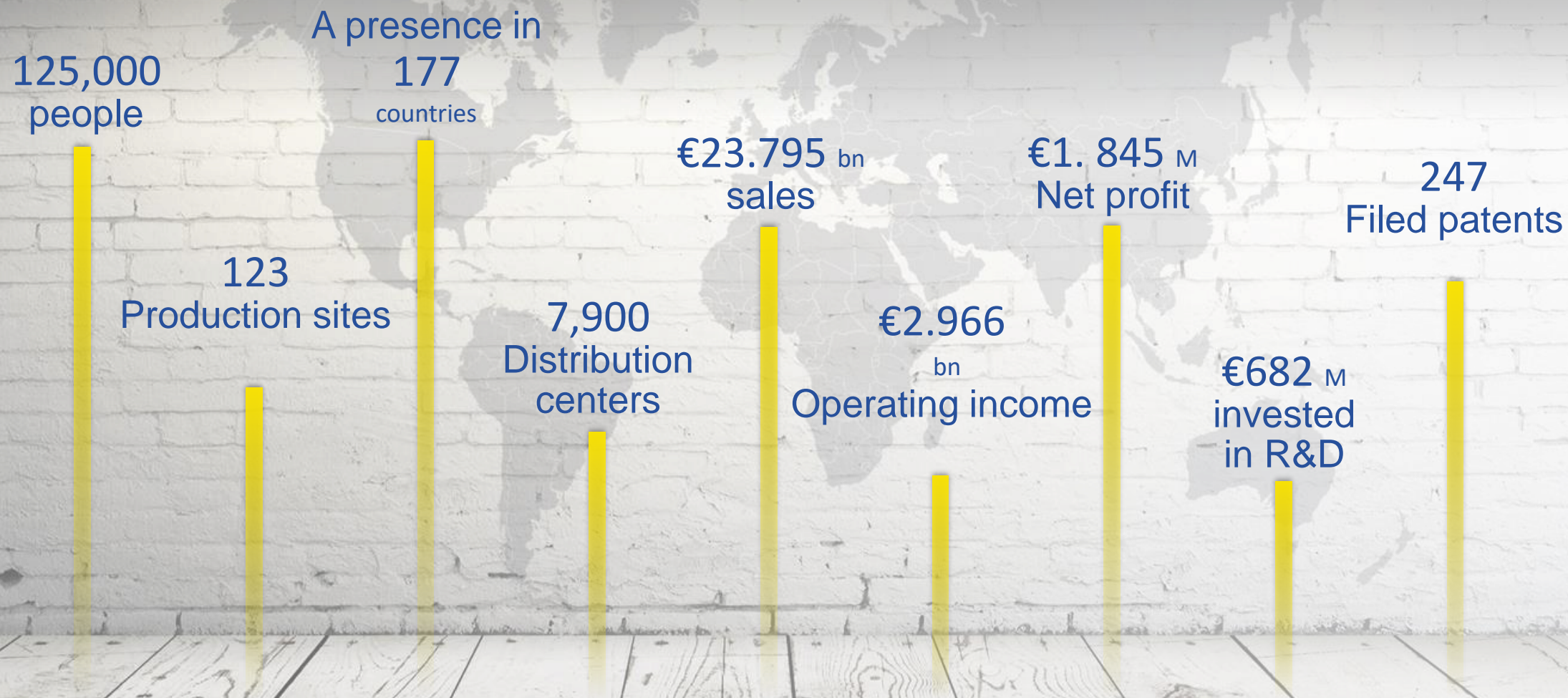


MICHELIN



Key figures 2021



A shared culture built on **respect**

Respect for
facts

Respect for
people

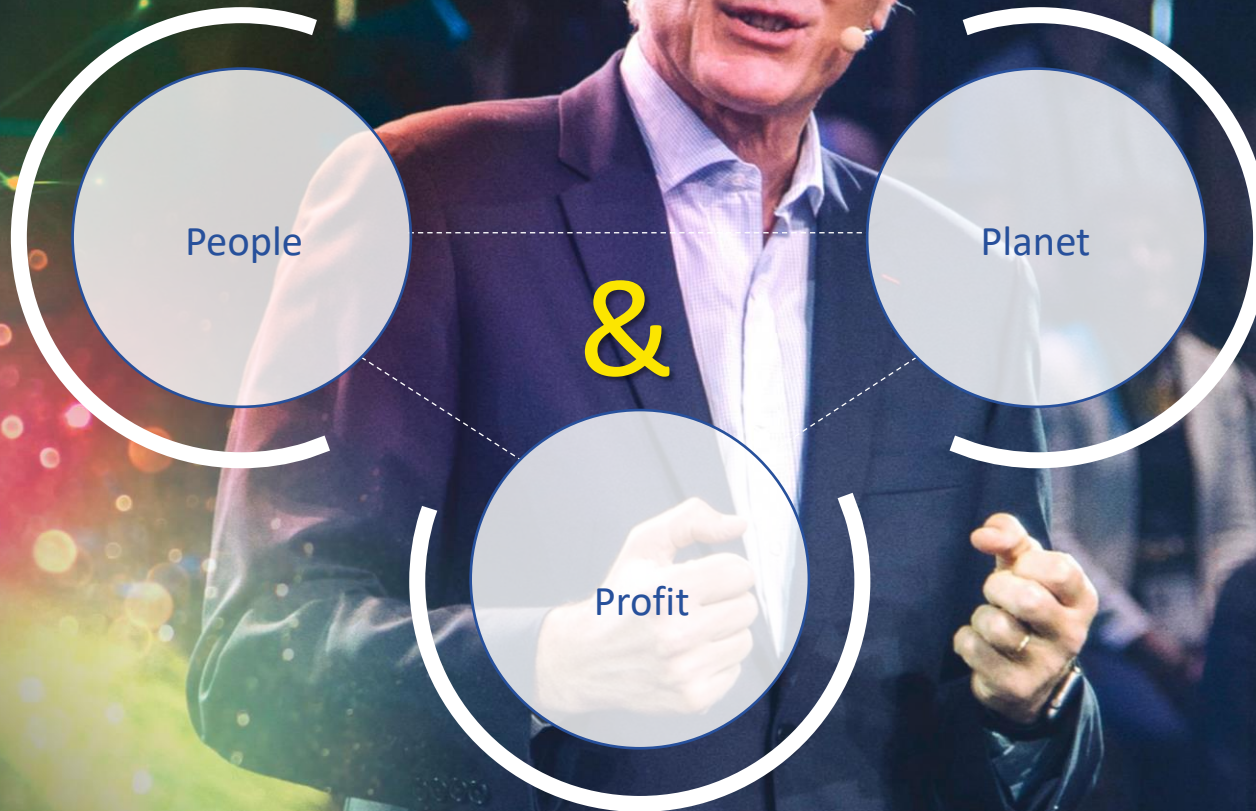
Respect for
customers

We Act
WITH RESPECT

Respect for
shareholders

Respect for
the environment

Our “all sustainable” approach

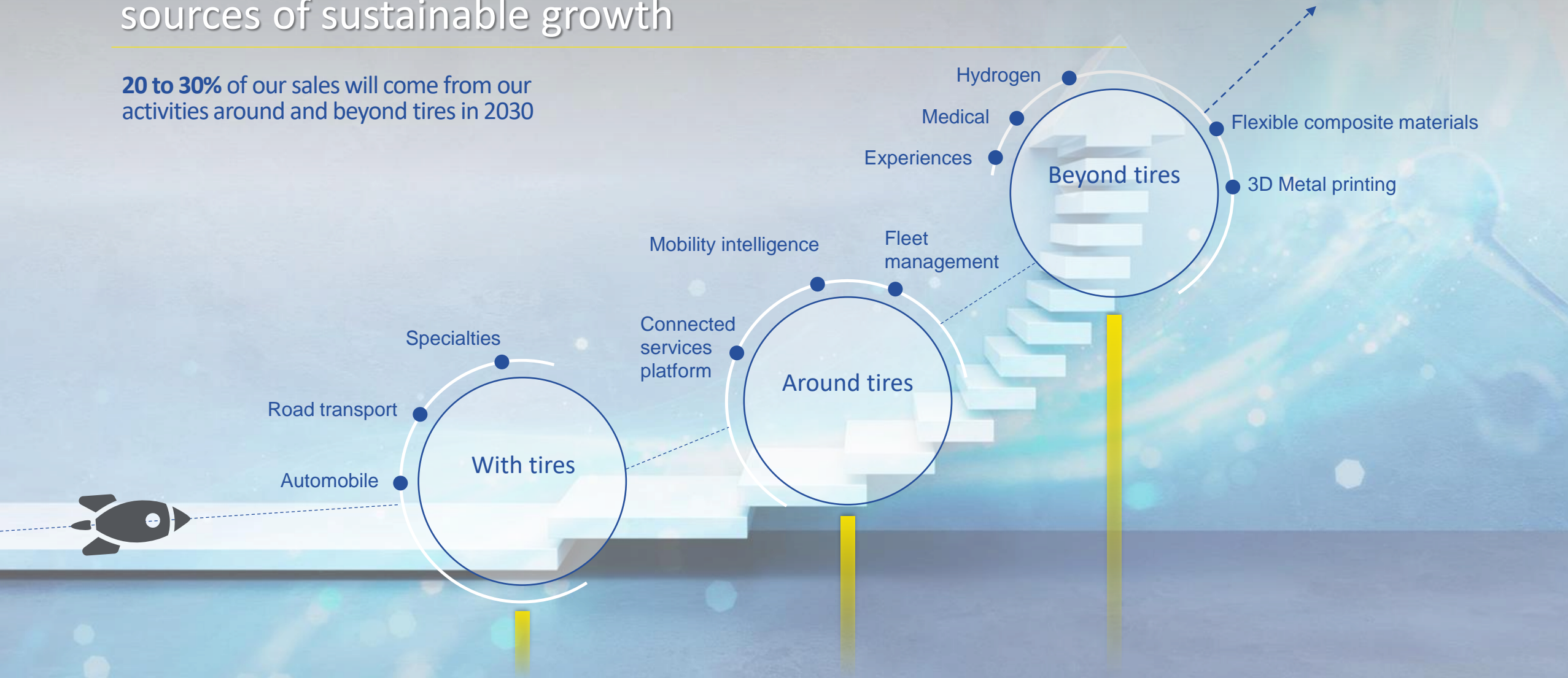


“ Our vision of the future is built on one **conviction**: tomorrow, everything will be sustainable at Michelin. All our decisions are based on achieving a better balance between human, economic and environmental issues.”

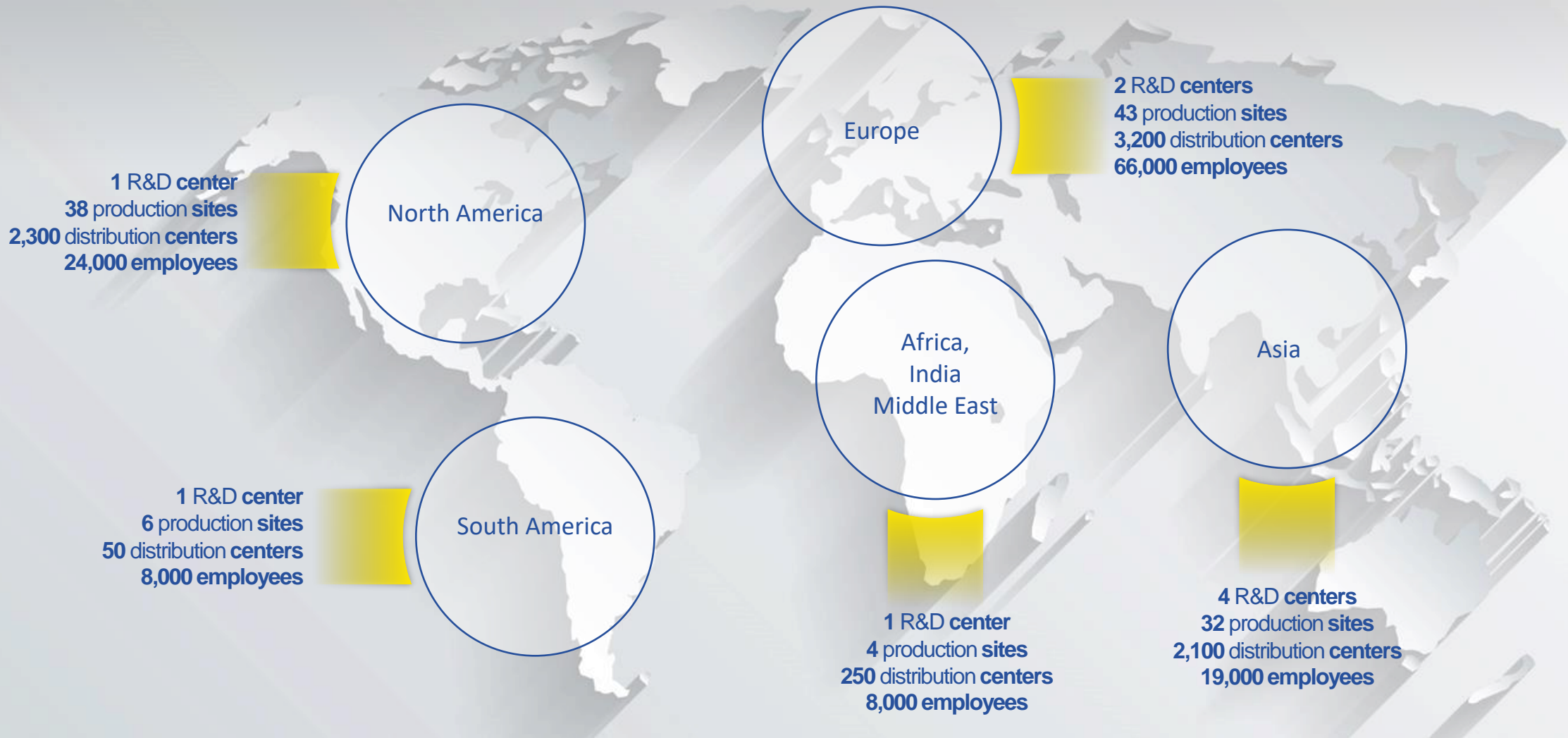
Florent Menegaux
CEO Michelin

Three fields of activity, sources of sustainable growth

20 to 30% of our sales will come from our activities around and beyond tires in 2030



A global footprint



East Asia to Oceania Region

