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> 4 July 2012 Jeju, Republic of Korea

Outline

- Trade and Investment Environment
- Investment Policies
- Sector of Opportunities
- BOI Services



TRADE & INVESTMENT ENVRONMENT

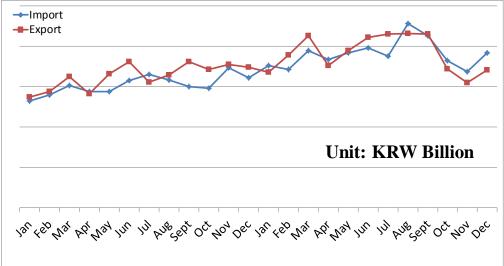


Thailand in Brief



Population: 67 Million Labor Force: 39 Million

Import : Export, 2010 - 2011





Per capita GDP(2011): KRW5.67 million

Thailand is an upper middle income country



| 2012 | 2011 | | 2012 | 2011 | |
|------|------|-------------------|------|------|--------------|
| 1 | 1 | Singapore | 11 | 14 | Finland |
| 2 | 2 | Hong Kong | 12 | 10 | Saudi Arabia |
| 3 | 3 | New Zealand | 13 | 12 | Canada |
| 4 | 4 | United States | 14 | 9 | Sweden |
| 5 | 5 | Denmark | 15 | 11 | Australia |
| 6 | 7 | Norway | 16 | 17 | Georgia |
| 7 | 6 | United Kingdom | 17 | 16 | Thailand |
| 8 | 15 | Korea, Rep | 18 | 23 | Malaysia |
| 9 | 13 | Iceland | 19 | 19 | Germany |
| 10 | 8 | Ireland | 20 | 20 | Japan |

The World Bank Ranks Thailand the 4th Easiest Place in Asia to do Business and 17th in the World





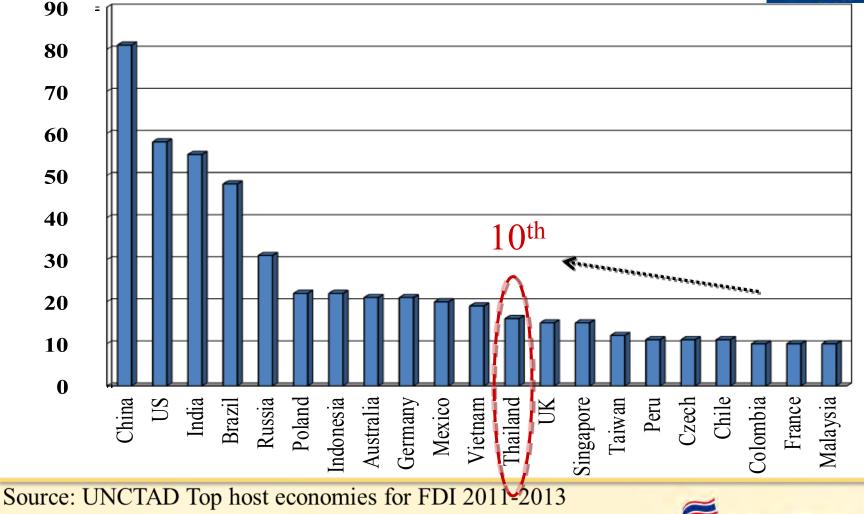
Thailand: Ranked by UNCTAD as the 10th most attractive destination in the world



Unbeatable Thailand.

Unparalleled Opportunities

BOARD O



Cost-Competitive Location





37 commercial airports, including
6 international airports
50 industrial estates
8 international sea ports and 2
river ports (Chiang Saen and
Chiang Kong)



Over 50 Industrial Estates, Zones and Parks

| Major Sea Ports | Capacity/Year |
|-----------------|----------------------------------|
| Bangkok | 1.3 million TEUs |
| Laem Cha Bang | 7.4 million TEUs. |
| Map Ta Phut | 2.0 million tonnes. |
| Songkla | 160,000 TEUs/ 600,000 tonnes. |
| Phuket | 450,000 tonnes |







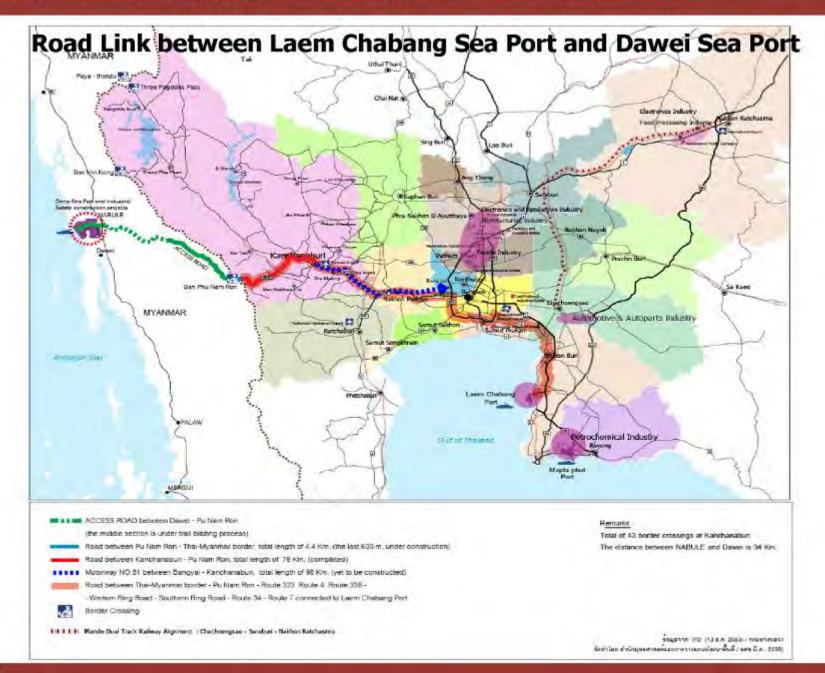
Easy and Improving Transport

Rail: 4,346 km rail links to Malaysia, Singapore; Bangkok Light Rail expansion plan for 137 km 2006-2012

Transnational RR linking China and SE Asia, covering 615 km at 200km/hr



Strategy 3: Development strategy for new economic areas



20

Selected Costs of Doing Business

- Corporate Income Tax: 30% , 23%(Jan 1,2012), 20%(Jan 1,2013)
- Personal Income Tax: 5 to 37% based on level of taxable income
- Value Added Tax: 7%
- Water Rates for business: KRW 340 to 568 per cubic meter based on water volume used
- Electricity Rates for business (medium general service): KRW 6,310 to 7,950 per kW based on level of voltage
- Selling Prices of Areas in Industrial Estate: KRW 34 to 268.5 million per 1 rai (0.4 acres) based on location



Source: Cost of Doing Business in Thailand 2010. Note: KRW1 = Bt0.03 as of Q3,2011

Selected Salaries for Thai Workers

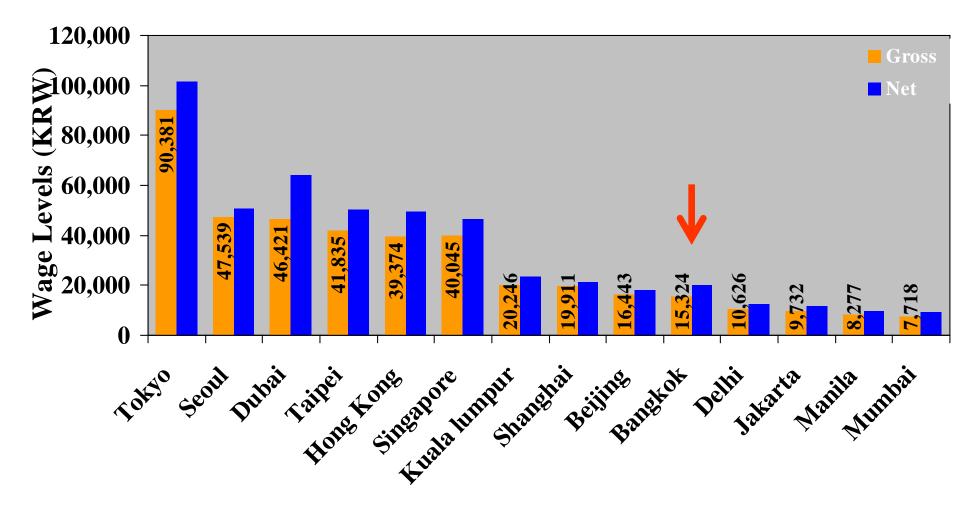
- Office Manager KRW 1,818,182/month
 - Engineer KRW 654,545/month
 - Sales Staff KRW 545,455/month
 - Office Clerk KRW 363,636/month
 - Driver KRW 290,909 /month
- Minimum Wage KRW 10,909-8,073/day (depending on location)

Number of working hours: 48/week
Social security contribution by employers
-Social security fund: 5% of salary
-Workman's compensation fund: 0.2 – 1.0% depending on the type of business.



Source: Cost of Doing Business in Thailand 2011. Note: KRW1 = Bt0.03 as of Q1, 2012

WAGE COMPARISON

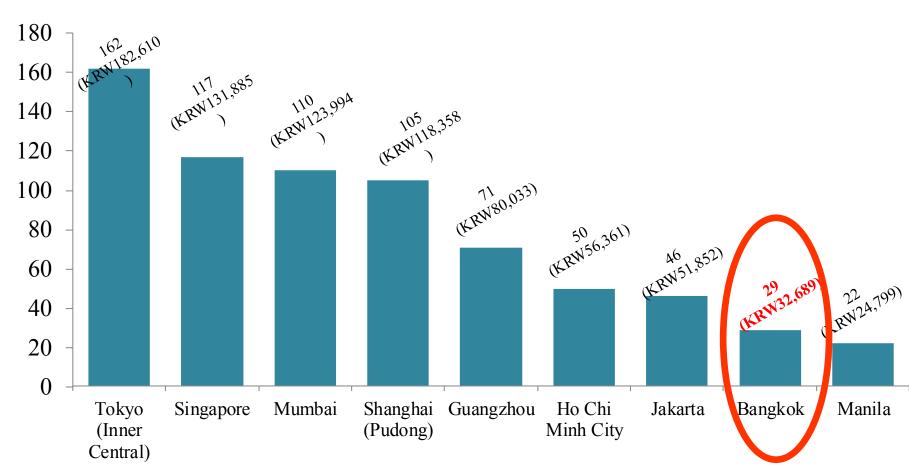


Cities ranked according to gross value of index Source: UBS/Prices & Earnings March 2009 update August 2011 US\$1=Bt30.76 and KRW1=Bt0.03 in Q1, 2012



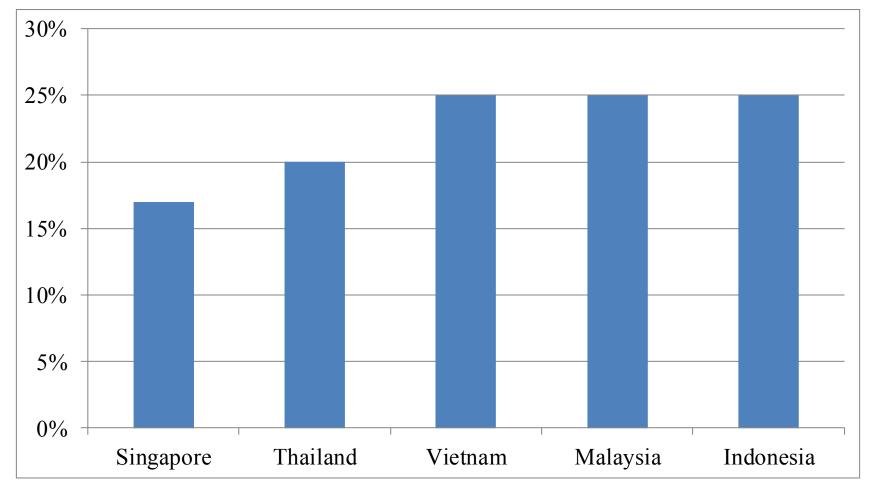
AFFORDABLE OFFICE SPACE

US\$/sq ft/annum





ASEAN CORPORATE INCOME TAX 2013





Source: KPMG

Trade & Investment Figures

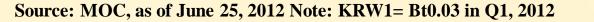


THAILAND – S. KOREA TRADE 2002 – 2012 (JAN-APR)





BOARD OF



PRINCIPAL EXPORTS TO S. KOREA

unit: KRW Billion

| Description | 2009 | 2010 | 2011 | 2011 (Jan- Apr) | 2012 (Jan- Apr) | % Growth (YOY) |
|---------------------------------------|-------|-------|-------|-----------------------|-----------------------|----------------------|
| Rubber | 304 | 643 | 969 | 333 | 255 | -23.45 |
| Electronic integrated circuits | 492 | 460 | 316 | 127 | 216 | 70.43 |
| Sugar | 70 | 81 | 248 | 60 | 135 | 126.43 |
| Chemical products | 67 | 130 | 196 | 63 | 87 | 36.73 |
| Crude oil | 161 | 258 | 252 | 61 | 80 | 29.46 |
| Others | 2,402 | 2,583 | 3,034 | 1,054 | 1,039 | -1.50 |
| Total | 3,495 | 4,155 | 5,016 | 1,698 | 1,811 | 6.62 |



Source: MOC, as of June 25, 2012 Note: KRW1= Bt0.03 in Q1, 2012

PRINCIPAL IMPORTS FROM S. KOREA

unit: KRW Billion

| Description | 2009 | 2010 | 2011 | 2011 (Jan- Apr) | 2012 (Jan- Apr) | % Growth (YOY) |
|--|-------|-------|--------|-----------------------|-----------------------|----------------------|
| Iron, steel and products | 846 | 1,402 | 1,839 | 507 | 598 | 17.90 |
| Chemicals | 660 | 909 | 970 | 322 | 358 | 11.01 |
| Machinery and parts | 681 | 870 | 1,706 | 254 | 312 | 23.10 |
| Jewellery including silver bars and gold | 271 | 618 | 492 | 153 | 250 | 63.94 |
| Electronic integrated circuits | 492 | 709 | 602 | 212 | 184 | -13.03 |
| Others | 3,841 | 4,894 | 4,590 | 1,526 | 1,542 | 1.05 |
| Total | 6,792 | 9,401 | 10,199 | 2,974 | 3,245 | 9.11 |

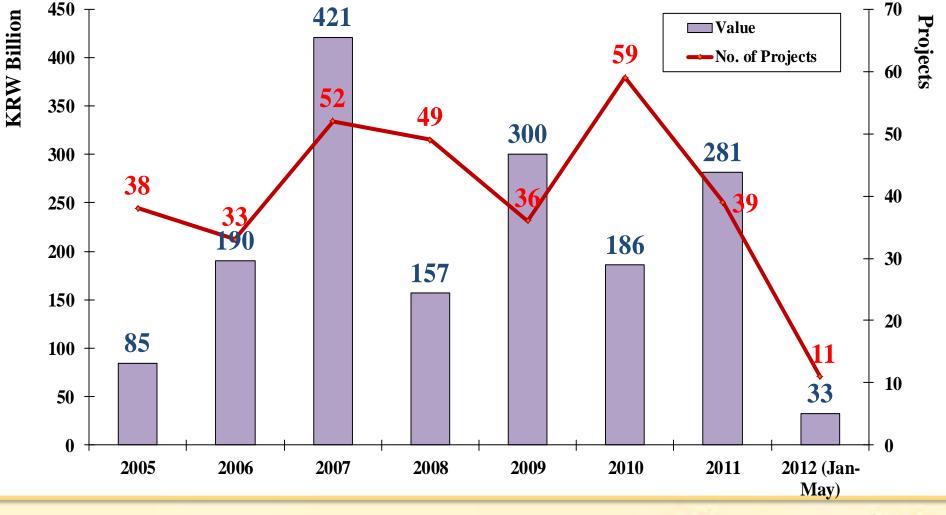


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SOUTH KOREAN INVESTMENT APPLICATIONS





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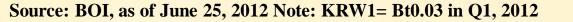
Source: BOI, as of June 25, 2012 Note: KRW1= Bt0.03 in Q1, 2012

South Korean Investment Applications Totals by Sector: 2005 – 2012 (Jan-May)

| Sector | Projects | KRW Billion |
|-----------------------------|----------|-------------|
| Agriculture | 9 | 28 |
| Minerals and Ceramics | 9 | 270 |
| Light Industry | 16 | 24 |
| Auto and Metal Processing | 61 | 244 |
| Electrical and Electronics | 129 | 511 |
| Petrochemicals, Chemicals | 52 | 102 |
| Services and Infrastructure | 41 | 473 |
| TOTAL | 317 | 1,652 |



BOARD O



BOI PROMOTED COMPANIES - SOUTH KOREA

maxon











Hanwha





Dongbu Steel







INVESTMENT POLICIES



BOI's Foreign Equity Participation Criteria

- No restriction on foreign shareholding in manufacturing
- 100% foreign shareholding allowed in some services
- At least 51% Thai ownership is required for activities in List 1 of the Foreign Business Act



BASIC BOI PRIVILEGES AND MEASURES

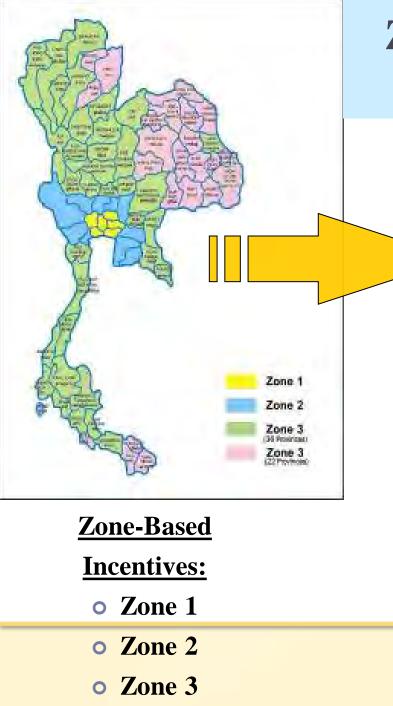
Tax Incentives

- Corporate income tax holidays up to 8 yrs
 - Additional 50% reductions of corporate income tax for 5 yrs
- Import duty reductions or exemptions on machinery and raw materials
- Double deduction of public utility costs
- Deductions for infrastructure construction/installation costs

Non-Tax measures

- Land ownership rights for foreign investors
- One Stop Services Center (OSOS)
- Work permit/visa facilitation for foreign experts and technicians
 - One-Stop-Shop
 - Visas & Work Permits are issued in <u>3 hours</u>





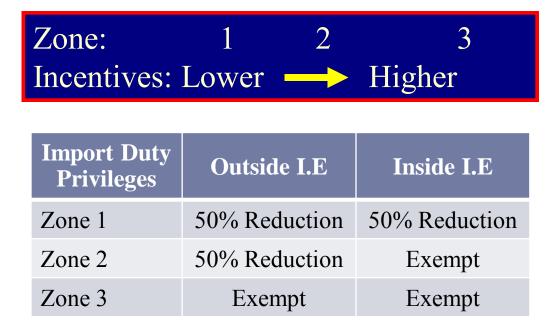
ZONE-BASED TO SECTOR APPROACH

Sector Matrix: Incentives to strengthen competitiveness

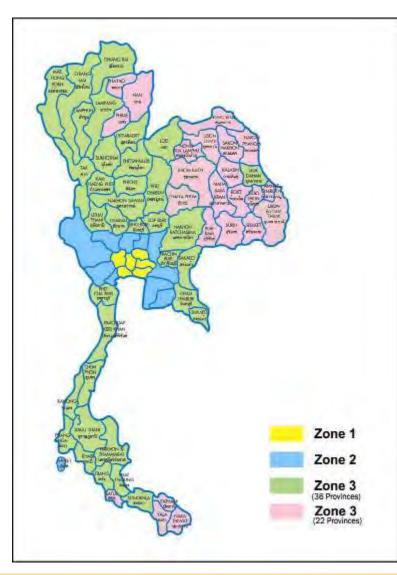
Strategic or Priority Activities

- Maximum incentives regardless of location
- Customized packages

BOI ZONING INCENTIVES



| Corporate Income Tax | Outside I.E | Inside I.E |
|-------------------------|--------------|------------|
| Zone 1 | No Privilege | 3 years |
| Zone 2 | 3 years | 7 years |
| Zone 3 | 8 years | 8 years |







EXAMPLES OF PRIORITY ACTIVITIES

- Agriculture and agro-industries
- oR&D
- Software development
- Molds & Dies
- Biotechnology
- Alternative energy
- Manufacture of hi-tech products e.g. advanced ceramics
- Waste recycling & recovery



SECTORS OF OPPORTUNITIES



Target Industries for Investment to Thailand •Automotives and parts •Machinery • Electricals and Electronic Products •Alternative Energy •Tourism Industry



Thailand: Asia's Automotive Hub







THAILAND'S AUTOMOTIVE INDUSTRY OVERVIEW

<u>2011</u>

Thailand: 14th largest automobile producer in the world (13 assemblers 1.46 mil. units

50% export)

<u>2014</u>

Target: Top 10 in the world when local production projected at 2.43 million units

High local content:

- **80-90%** for pick-up trucks
- **30-70%** for

passenger cars

OPPORTUNITIES: COMPONENTS NEEDED IN THAILAND

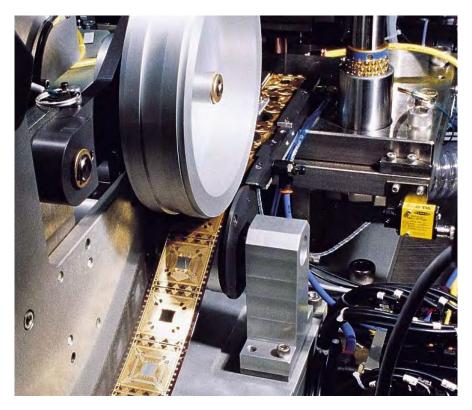
Automatic Transmissions
 Continuously Variable Transmissions (CVT)
 Traction motors for automobiles; e.g. hybrid or fuel cell cars
 Regenerative Braking System
 Electronic Stability Control (ESC)

✓ Rubber tires for vehicles





Machinery



Machinery to meet demand is in demand



Opportunities in Machinery

• Thailand continues to industrialize, but is dependent on foreign industrial machinery for the immediate future.

• High demand for:

- Food and farm machinery
- Alternative energy/energy conservation machinery
- Textile machinery
- Automotive machinery
- Mould & die industry



Specific Industrial Machinery Needed:

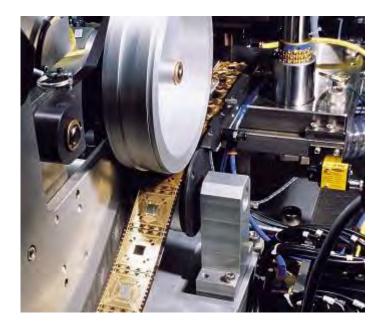
- Turning machines
- Drilling machines
- Milling machines
- Grinding machines
- Machine centers
- Gear cutting & finishing machines

- Die sinking EDMS
- Wire cut EDMs
- Laser beam machines
- Plasma arc cutting machines
- Electron beam machines
- Broaching machines

BOI Priority Activities – 8 years corporate income tax holiday, duty free machinery



Electronics & Electrical Products Integrating Innovation & Technology





ELECTRONICS AND ELECTRICAL INDUSTRY

- E&E exports KRW59.1 trillion in 2011
- > Thailand is the world's largest producer of HDDs
- > A leading country in the manufacture of integrated circuits and white goods
- Strong supporting industries for electrical appliances
 - Compressors, motors, plastic and metal parts





Note: KRW1= Bt0.03 in Q1, 2012

Top E&E export

Electrical Products

1. Air-conditioner 2. Circuit breaker, switches, plugs 3. VDO camera 4. Refrigerator 5. Color TV **Electronics** 1. Computer parts 2. IC 3. Diode, transistors, semiconductors 4. Transmission apparatus 5. Equipments used for telephone or telegraphs

Top E&E import

Electrical Products

 Circuit breakers,
 switches, plugs
 VDO tape, CD, DVD
 TV parts, components
 Wiring harness
 Air compressor

Electronics

- 1. IC
- 2. Computer parts
- 3. Mobile phones
- 4. Computers, notebook, Palm
- 5. Diode, transistors, semiconductors





Alternative Energy



ALTERNATIVE ENERGY DEVELOPMENT PLAN (AEDP) 2012-2021

AEDP 2012-2021, targeting to replace <u>25%</u> of total fossilfuel consumption with RE at the end of 2021 (9,201 MW).

| Renewable Energy (9,198 MW) | | | | |
|---------------------------------|----------|--|--|--|
| Solar power | 2,000 MW | | | |
| Wind power | 1,200 MW | | | |
| Hydro power | 1,608 MW | | | |
| MSW | 160 MW | | | |
| Biomass | 3,630 MW | | | |
| Biogas | 600 MW | | | |
| New forms of RE (3 MW) | | | | |
| Geothermal | 1 MW | | | |
| Wave and Tides | 2 MW | | | |

Source: Ministry of Energy, as of April 2012



Incentives for Alternative Energy Projects

BOI Incentives

- Import duty exemption for machinery (all zones)
- 8-year corporate income tax exemption with no cap (all zones)
- Additional incentives for Zone 3
 - Additional 50% reductions of corporate income tax 5 years
 - Deductions for infrastructure construction costs
 - Double deduction on public utility costs

Support from Ministry of Energy

• Adder price for electricity from renewable source



Support from Ministry of Energy

• Adder price for electricity from renewable source

- Solar 6.50**Ť**8/kWh (10 yrs.)
- Wind 3.50 \B/kWh (10 yrs.)
- MSW 2.50 \B/kWh (7 yrs.)
- Micro hydro 0.80 /kWh (7 yrs.)
- Mini hydro 0.40 \B/kWh (7 yrs.)
- Biomass/Biogas 0.30 \B/kWh (7 yrs.)



Tourism Industry



Thailand: The Best Cities for Expats and Tourist



Thailand is the World's Best Tourist Country in 2011 by Grand Travel

Award 2011 in Sweden. Thailand is ranked among the World's 10 Friendliest Country by www.Lonelyplanet .com Thailand is ranked in the Gold Lists 2011 for the Best for Food, Room, Location, Design, Service and Activities voted by travelers from Conde Nast Traveler





Source: Thailand in Ranking, TCEB as of Sept 14, 2011

GLOBAL TOP 20 DESTINATION CITIES BY INTERNATIONAL VISITORS (2012)

| Rank | City | Visitor (Million) | Rank | City | Visitor (Million) |
|------|--------------|----------------------|------|-----------|----------------------|
| 1 | London | 16.9 | 11 | Seoul | 8.0 |
| 2 | Paris | 16.0 | 12 | Rome | 7.8 |
| 3 | Bangkok | 12.2 | 13 | New York | 7.6 |
| 4 | Singapore | 11.8 | 14 | Shanghai | 7.5 |
| 5 | Istanbul | 11.6 | 15 | Barcelona | 7.3 |
| 6 | Hong Kong | 11.1 | 16 | Milan | 7.1 |
| 7 | Madrid | 9.7 | 17 | Amsterdam | 6.9 |
| 8 | Dubai | 8.8 | 18 | Vienna | 6.7 |
| 9 | Frankfurt | 8.1 | 19 | Beijing | 6.2 |
| 10 | Kuala Lumpur | 8.1 | 20 | Taipei | 5.4 |





BOI Incentives to Promote Tourism Industry

| 7.3 Tourism promotion services | Rights and Benefits | |
|---|---|--|
| Ocean marina services Amusement parks Cultural centers Aquariums Racing tracks Open zoos Cable cars | Exemption of import duty on machinery, regardless of zone Exemption of corporate income tax for: 5 years if located in zone 1 7 years if located in zone 2 8 years if located in zone 3 | |
| 7.4 Activities to support tourism | | |
| Convention halls International exhibition centers | | |



BOI SERVICES



BOI SUPPORT SERVICES



Investment Matchmaking Program

1-Stop for visas & work permits: work permits in 3 hours

Industrial Subcontracting Services Vendors meet customers program (BUILD Unit)

ASEAN Supporting Industry Database

Interaction with other govt. agencies on behalf of investors

Country desks

Overseas offices

Unbeatable Thailand, Unparalleled Opportunities



One Start One Stop Investment Center

- OSOS
- 21 agencies facilitating company establishment in Thailand
- Help investors with applications to make sure investors know what is required to:
 - •Register a company
 - o Apply for investment promotion privileges
 - oObtain a foreign business license
 - Tax registration
 - Complete an environmental impact assessment
 Obtain utilities, etc.
- OSOS staff will also accept applications for licenses and permits such as corporate name registration, corporate tax ID numbers, VAT registration, foreign business licenses, etc.



BOI Office in Seoul

Seoul

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